

| detected.

| For those two reasons, we opted to drop sherlock from the kit.
| Let me know if you have any other comments about the kit. I
| welcome and look forward to you input.

= toma =

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From bradsi Thu Apr 25 14:47:03 1991

To: braddir

Subject: bu meeting

Date: Thu Apr 25 14:46:51 1991

please make sure everyone from your group is there, 3pm in the cascade group. here is the notes I gave to steveb regarding the points we want to communicate:

situation: clarify what war we're in; what the war really is; why we're in this war; why the war is real, especially compared to other threats like geoworks, go, apple. why this is not just another fire-drill. what ibm's resources are -- it's not just a product war, but also account control, marketing, support, os leadership -- total nuclear war. what ibm is doing now, what they will be telling customers, how to combat them.

elaboration: regardless of whether ibm delivers or not, they hit a very raw nerve with our customers about windows.

consequences: what the impact of the war is if we win or lose. who will call the shots in pc operating systems. what kind of company microsoft will be if we lose, or if we win.

mission: what we thought of adequate two weeks ago is no longer good enough. what we need to do we out-product cruiser. the promised appeal of os2 2.0 is to satisfy our customers better than we've been able to. we cannot lose product leadership. this is the challenge we need to give our customers what they want from windows. we need to make windows 3.1 the "satisfaction release". we will win by "out-satisfying" the customer.

tone and manner: we need to be urgent but not panicky. we don't want to spook the developers into thinking we're doomed, or to run off in all directions in desperation. we need to give them a mission and confidence, and let them know the resources of the company and its top management are behind them. how should we behave in a marketing

sense in response. how we should talk to customers. what the tone should be.

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From bradsi Thu Apr 25 14:49:11 1991

To: jonl russw

Cc: steveb

Subject: Re: Softmart Briefing

Date: Thu Apr 25 14:49:00 1991

fyi.

> From jonro Thu Apr 25 13:15:13 1991

To: bradsi garygi mikene richt tomja

Subject: Softmart Briefing

Date: Wed Apr 24 13:02:51 1991

As I mentioned this morning, a good way to get our average resellers to provide a higher level of support is to productize champs and let them play. Softmart, like every other reseller I've talked to, is anxious to do this. We have to figure out the best way for them to do this and a way to capture the names of the Champs they enroll in the program for us.

> From annh Thu Apr 25 12:59:31 1991

To: jonro

Subject: Softmart Briefing

Cc: annh johnmu tomja

Date: Thu Apr 25 15:56:09 1991

Jon -

Thanks for presenting info on Windows Marketing (and 3.x) at Softmart's briefing on Tuesday. The Softmart gang later commented that they were really impressed by your knowledge and understanding of the market and reseller needs. And they're pumped to distribute copies of the Win Resource Kit, Focus on Windows, and maybe even sponsor their own technical workshops!

Follow-up from your presentation -

1) Need to get multiple copies of Focus on Windows - how

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