drop ship directly to them to get them product faster?

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Novell buying DRI is very bad news.

We're going to need some good thought on how we work with them now.

>From russs Tue Jul 16 16:17:56 1991 To: winball Cc: bradsi richab Subject: competition from Novell? Date: Tue Jul 16 16:16:02 PDT 1991

Today's CRN has a front cover story based on a Novell internal memo (hah!) that talks about Novell's development priority for the next year. The top priority is to ship something called the "Shared Local Resource Program" a peer to peer network operating system "designed to steal the thunder from Artisoft's LANtastic and other low-end networking systems". There is a schedule published that shows the product shipping in 30 '91. There is also an associated article that talks about (claims to talk about) some of the features. All the article says is that a Novell spokesperson confirmed the memo and the product's existence, but would not elaborate. Believe what you will.

In a move that may or may not be related, Novell purchased Digital Research today, the guys that make DR DOS. Maybe a peer to peer product based on DR DOS?

the setup change would be trivial. Have you looked at ms money yet? I haven't.

>From richt Tue Jul 16 16:25:37 1991 To: bradsi richab Subject: reg Cc: bradc jonro josephk Date: Tue Jul 16 16:23:24 1991

Current thinking is:

1) Need to know DOS5 sweepstakes experience ASAP. Brade, when will measurement be done on this.

2) Setup change. Not convinced that this will work, but if it is little change to setup, we should do it. Given current state of Win 3.1, I wouldn't want to do it.

3) Separate setup. This plus the idea that registration means you are a Champion is pretty interesting. Particularly if you combine it with the requirement that MSD gets started and figures out everything that the machine does (which goes on the disk). I think it would be a very, very interesting experiment to try this. I'm not sure I understand the cost of doing this since I would expect that we'd write a little database thing to collect it off the disk automatically (but I will speak with Richab to understand). Wouldn't it be nice if a user could call, we could call up his configuration and then start talking. I would voite for a pilot in Win 3.1

Plaintiff's Exhibit 5313 Comes V. Microsoft

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Date: Mon Jul 15 09:21:33 1991

Vern Raburn, CEO of Slate is a friend of Jonathan Schmidt at Performance. He called Vern last week and told him about a (10k program that sits inside Netbios and "hides all the differences between netware and msnet". Vern said it sounds great. Jonathon asked who he should sell it to lotus, banyan and vern said Microsoft. Apparently Jonathon said they did some Os/2 printing work for us but now we are impossible to talk to we never call him back.

I have no idea what the facts are but someone should definetly contact Jonathon and find out what he has done and any complaints he might have. Maybe he has done something interesting.

The reason I copy both Mike and Brad directly is that I am not sure if the windows-networking or Lan man groups know Jonathon best. All of this could be random but please do call.

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I'll take it and check it out.

>From billg Mon Jul 15 09:21:35 1991 To: bradsi mikemur Subject: Performance Technology Cc: jimall steveb Date: Mon Jul 15 09:21:33 1991

Vern Raburn, CEO of Slate is a friend of Jonathan Schmidt at Performance. He called Vern last week and told him about a <10k program that sits inside Netbios and "hides all the differences between netware and msnet". Vern said it sounds great. Jonathon asked who he should sell it to - lotus, banyan and vern said Microsoft. Apparently Jonathon said they did some Os/2 printing work for us but now we are impossible to talk to - we never call him back.

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I hate this kind of shit. We were going to give it to them anyways. Now the thing got escalated and it will look like we gave it to them because they screamed, which will just encourage them.

>From dougk Mon Jul 15 09:25:08 1991 To: davidcol steveh Subject: commolig.dll sources Cc: billg bradsi brucary steveb Date: Mon Jul 15 09:24:23 1991

> Apps is not suppose to look at Windows source since external ISVs don't get the opportunity. We make exceptions for both external ISVs and MS apps when it's time critical for them.

MS 5050866 CONFIDENTIAL This is pure and utter BULLSHIT! As BillG said at the latest Apps Division meeting, the "Chinese wall" is a figment of the media. Systems and Apps are supposed to work together. We have a number of outstanding COMMDLG bugs (more than half of Barney's total outstanding bugs). If being able to look at the sources can help resolve them, WHY WON'T YOU LET US DO IT??

If you're so concerned about fairness, let the ISV's look too. What are you afraid of? That someone else is going to come out with a competing COMMDLG? Get real! It's in the interest of all of us, Systems, Apps, AND external ISV's to get a working commdlg package as soon as possible.

For that matter, I think that Apps should be able to look at any Windows source. As a practical matter, we do, whether you like it or not. And as a result, we've been able to track down a number of bugs, both in our code and in Windows code, saving everyone a hell of a lot of time, and making both products better. Again, if it's really fairness you're concerned about, make the Windows source available to ISV's too. Having looked at a bunch of Windows source, I've always wondered whether the real reason you don't want people to see it is because you're embarrassed by the quality of it.

So let's get reasonable here. Give us the ability to look at commulig sources; we'll help you find and fix bugs, and we'll all be better off.

Doug

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Relax. We had already decided to give you r/o access to commudig source.

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