

Amy Johnstone

From: Paul Maritz
To: Kevin Feldhausen; Bob Taniguchi; Carl Stork
Cc: Christina Johnson; Jody Derman
Subject: RE: Paul's SDR presentation
Date: Tuesday, July 13, 1993 5:34PM

From: Kevin Feldhausen
To: Kay Barber-Eck
Cc: Christina Johnson; Jody Derman
Subject: Paul's SDR presentation
Date: Tuesday, July 13, 1993 1:52PM
Priority: High

<<File Attachment: MAR93118.PPT>>

Kay ... will I be able to get this back early AM tomorrow for a final pass thru?

Kevin

Attached is the edited version of my pitch. It is also in \\ntsrvr\public\ppoint directory.
<<File Attachment: HWSDR.PPT>>

Plaintiff's Exhibit

5578

Comes V. Microsoft

Systems Strategy Overview

**Paul Maritz
Senior Vice President
Systems Division
Microsoft Corporation**

MS 0153798
CONFIDENTIAL

Key PC Industry Challenges

- ◆ Reducing the “cost” of owning PCs
 - Making it easier for users
 - “Plug and Play”
 - Systems management infrastructure
- ◆ Increasing the value of PCs
 - Use of natural data types
 - “Compound documents” - OLE
 - “Information At Your Fingertips” via browsing

MS 0153799
CONFIDENTIAL

Key Microsoft System S/W

Objectives

- ◆ Build Windows™ into a family
 - Reach up to “corporate, mission-critical” computing,
 - Reach down to non-PC devices: office and consumer
- ◆ Establish 32-bit API for Windows
 - Establish a common interface across all implementations of Windows - remove need for ISVs/corporates to depend on particular implementation
 - Basis for future enhancements

MS 0153800
CONFIDENTIAL

Key Objectives contd.

- ◆ **Make things simpler and better for the user**
 - **Move to “document-centric” model (application integration)**
 - **Simplify the user interface**
 - **Address “Plug and Play” (hardware, software configuration) on the PC**
- ◆ **Introduce new possibilities thru new function**
 - **Lay the “plumbing” for workgroup and distributed computing**
 - **In particular, a new, distributed, object-oriented storage system**

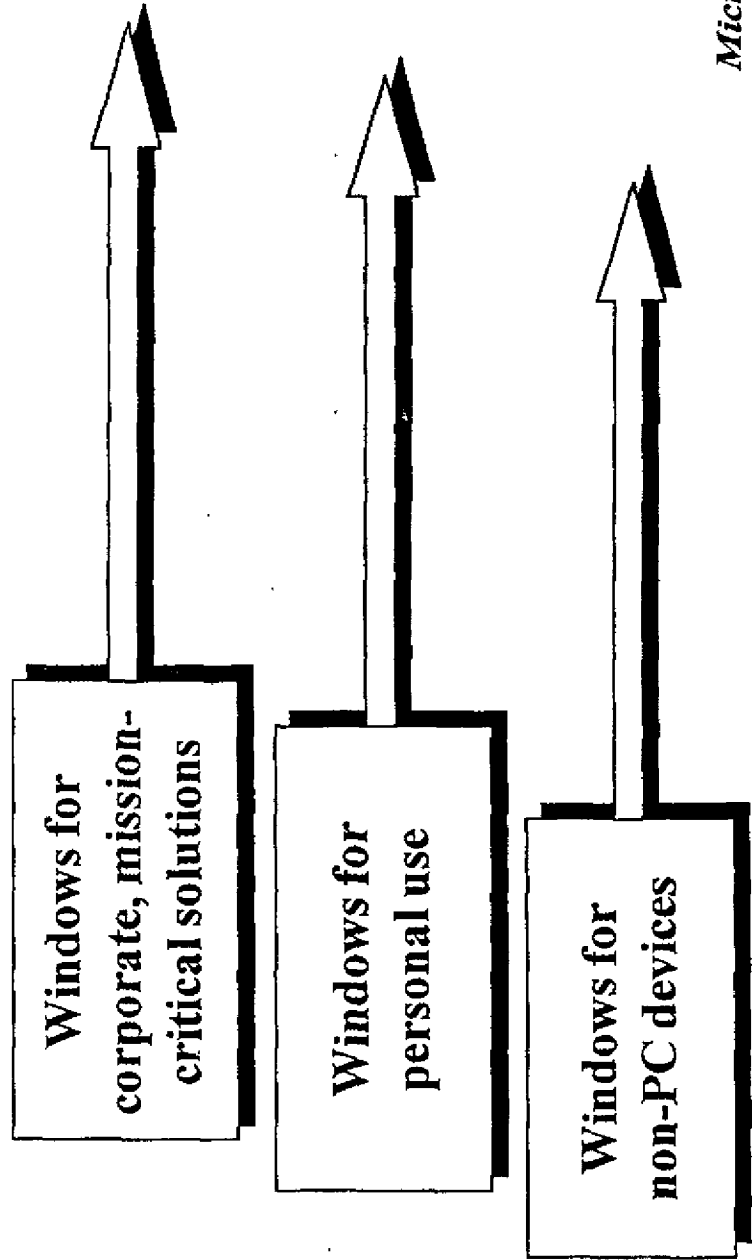
Momentum Of Windows

- ◆ Sales of Windows
 - > 1 million/month, OEM channel rising strongly
 - New machine penetration > 60% worldwide
- ◆ Windows-based applications
 - > 5000 applications available
- ◆ Windows NT™ outlook
 - SDK sales > 70,000 units
 - Strong corporate, hardware, software, and integrator interest - client and server

MS 0153802
CONFIDENTIAL

Windows Family Framework Summary

- ◆ Maintain now and in the future, a family of complementary Windows-based implementations to meet needs of the key customer segments
- ◆ Keep API, UI commonality (where appropriate)

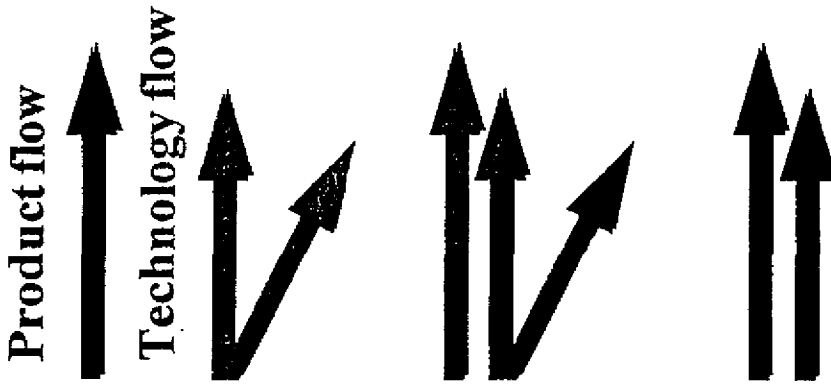


MS 0153803
CONFIDENTIAL

Evolution Summary Of Windows

1993

1994/95



Corporate,
mission-critical

Windows NT 3.1
High-end desktop and
server, 12+ MB RAM
x86 and RISC

“Cairo”
High-end desktop and
server, 16+ MB RAM
Windows NT base, x86
and RISC

Personal

Windows 3.1
PC desktop
4 MB RAM
x86 only

“Chicago”
PC desktop
4 MB RAM
x86 only

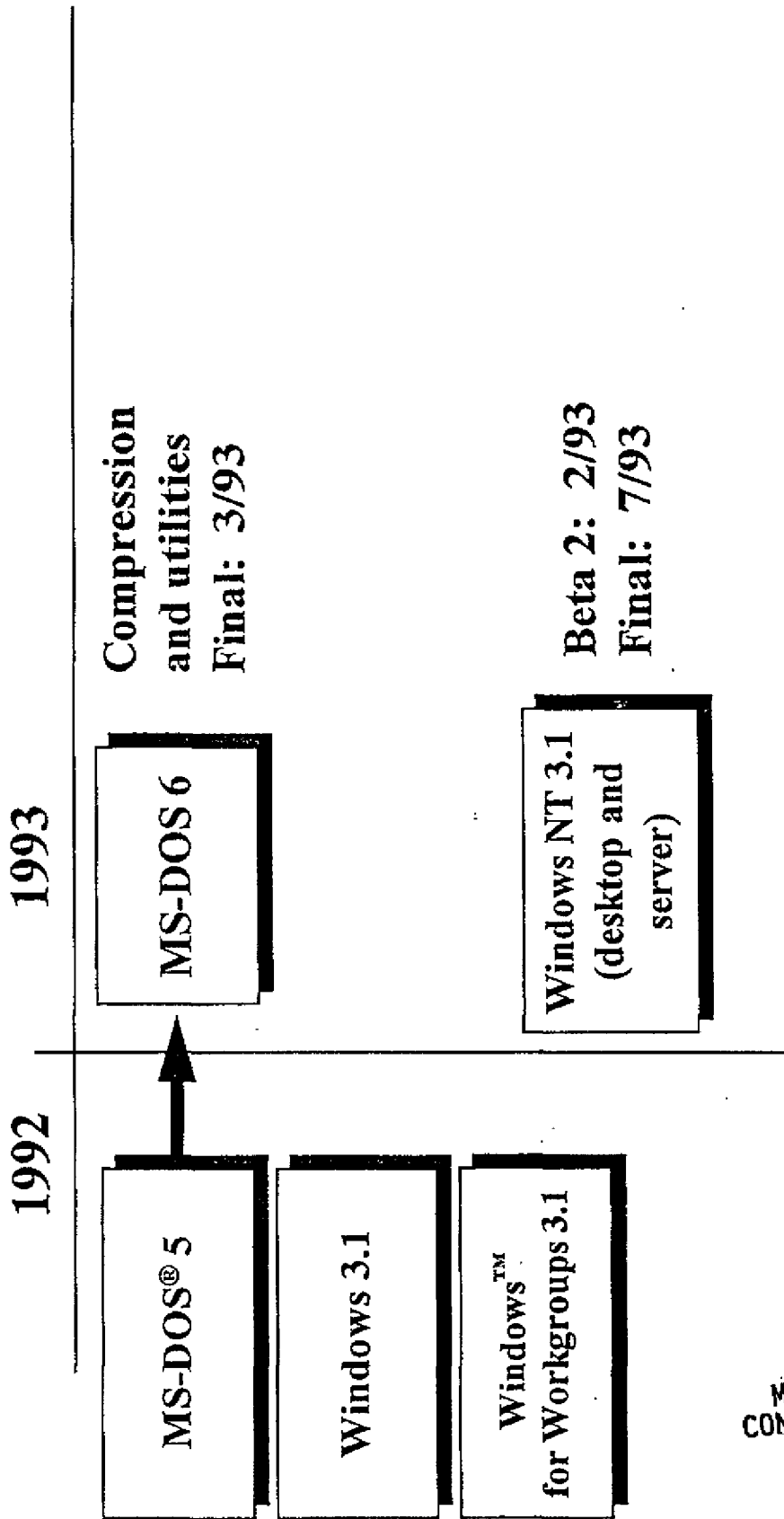
Non-PC

Microsoft At Work™
Non-PC devices
1-2 MB RAM/ROM
Low power

Microsoft At Work
Non-PC devices
2-4 MB RAM/ROM
Low power

MS 0153804
CONFIDENTIAL

Windows Family - Release Detail



MS 0153805
CONFIDENTIAL

Windows NT - new H/W opportunities

- ◆ Show case high-end hardware for client & server:
 - Uniprocessor & Multiprocessor
 - Intel & RISC
 - Advanced I/O & Networking

MS 0153807
CONFIDENTIAL

MS-DOS 6 Progress Report

- ◆ 8M units shipped to date, including >3M sold as retail upgrades
- ◆ Most successful launch in Microsoft - and industry - history
- ◆ 93% customer satisfaction rate
- ◆ PSS call wait time - 1 minute
- ◆ Good reviews in PC Week, PC World, Corporate Computing, BYTE, PC Magazine

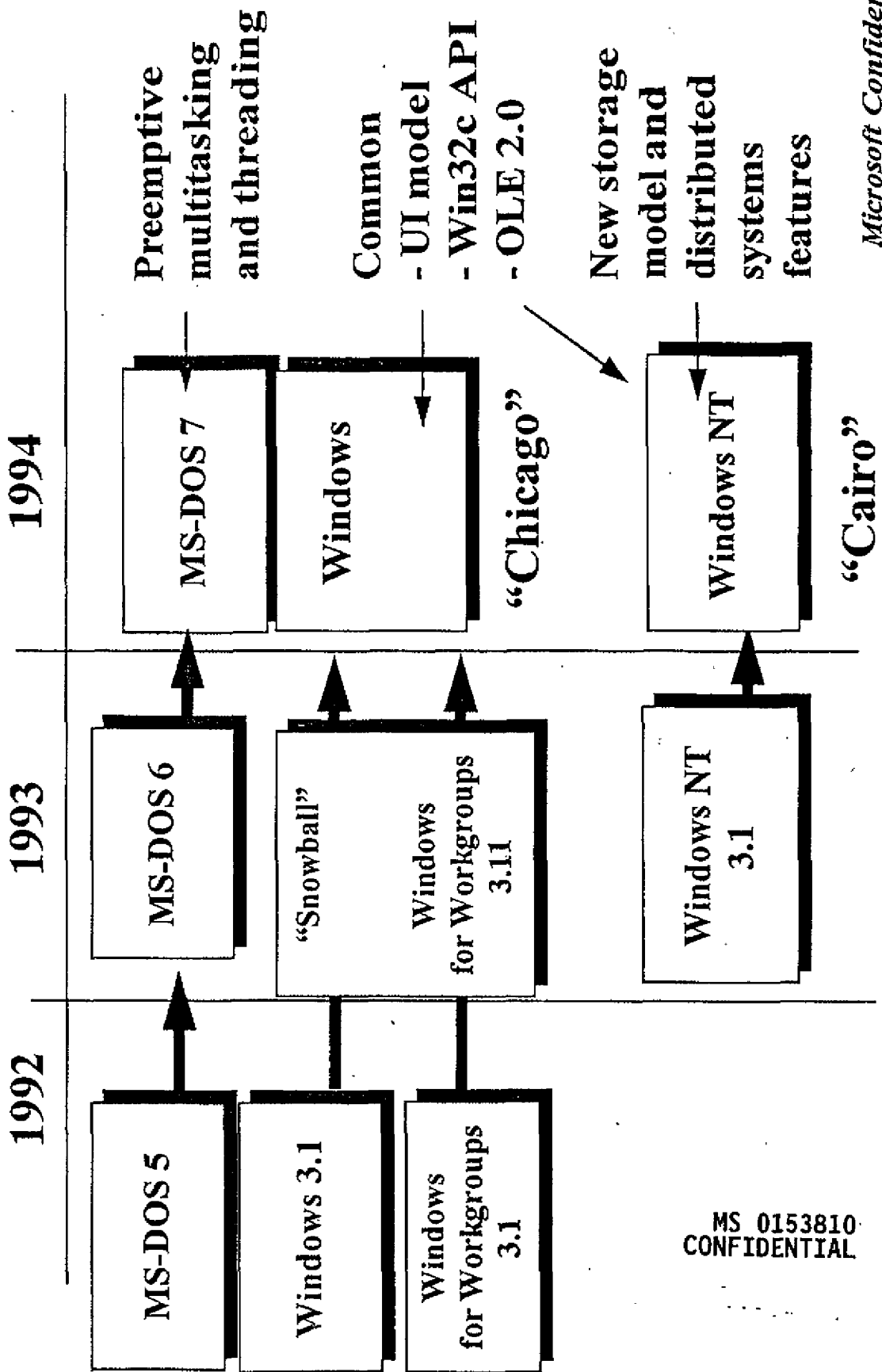
MS 0153808
CONFIDENTIAL

MS-DOS 6 Resources

- ◆ XXCAL study
- ◆ DoubleSpace White Paper
- ◆ Product Support Services
 - Top 20 Knowledge Base articles
- ◆ MS-DOS Resource Kit
 - Detailed information on DoubleSpace, MemMaker, full command Reference
- ◆ SMARTDRV.EXE 4.2 new “/X” option to disable write caching
 - Available now for customers on WDL, CompuServe® and PSS

MS 0153809
CONFIDENTIAL

Windows Family - Future Releases



Microsoft Confidential

MS 0153810
CONFIDENTIAL

What Is "Chicago"?

- ◆ **Successor to Windows and Windows for Workgroups**
 - **Targets installed base hardware - minimum 386SX/4 MB**
 - **Easy upgrade**
- ◆ **Focused on ease of use**
 - **New UI**
 - **"Plug and Play"**
- ◆ **Complete operating system: 32-bit internally and externally - will support large subset of Win32 API**

MS 0153811
CONFIDENTIAL

Chicago's Mobile Design Goals

- ◆ Remote communication
 - Improved & "Slow Link Aware" UI for remote operation
 - routable protocol support
 - generic, layered device support (modems, ISDN, wireless, etc.)
- ◆ Docking
- ◆ Power management
- ◆ PCMCIA

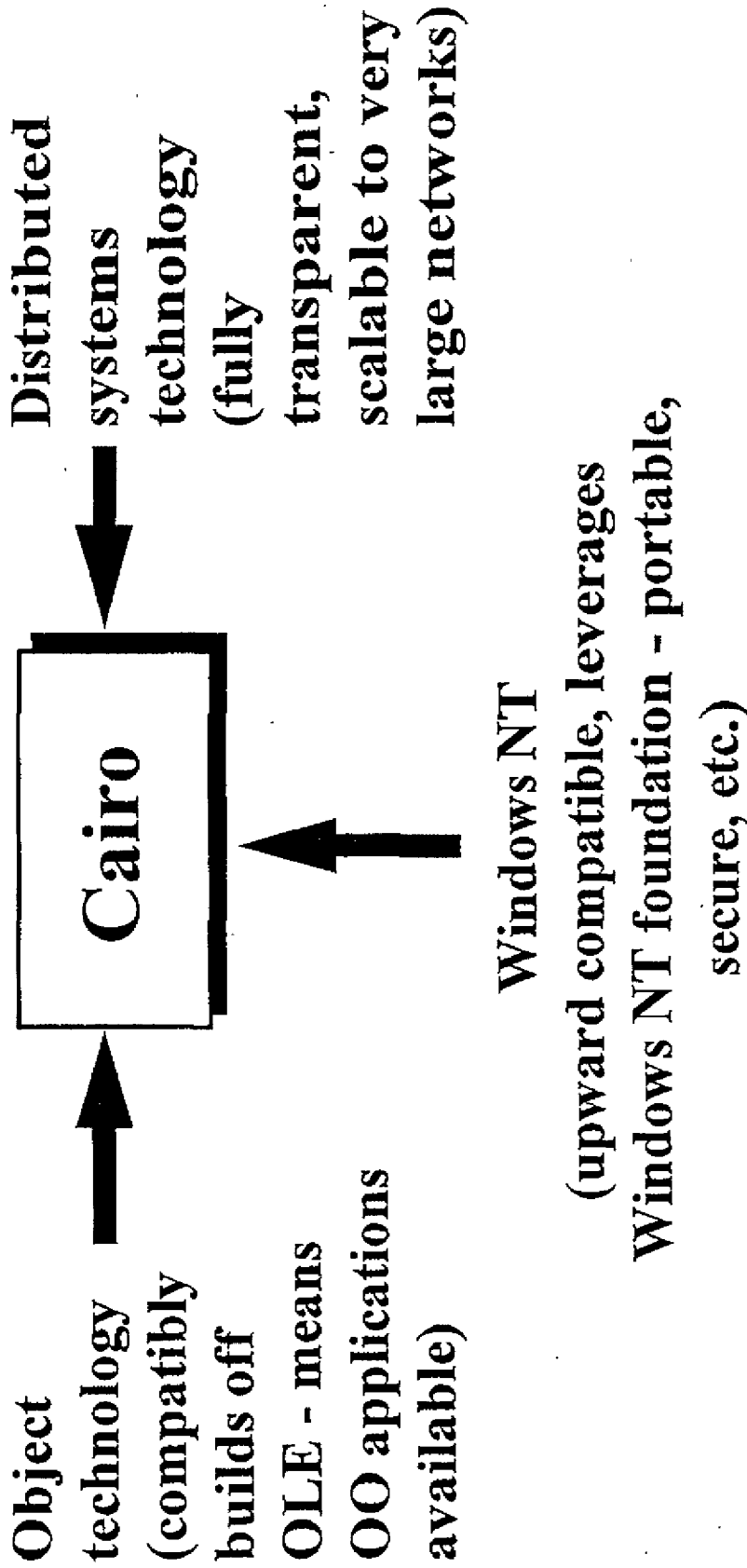
MS 0153812
CONFIDENTIAL

What Is "Cairo"?

- ◆ **Successor to Windows NT (will run all Win16 and Win32 applications)**
- ◆ **Enables ease of use and new types of applications, for example:**
 - **Information access by query**
 - **Seamless view of network resources**

MS 0153813
CONFIDENTIAL

“Cairo”



MS 0153814
CONFIDENTIAL

Object Linking And Embedding - OLE

- ◆ A key aspect of the Windows-based strategy
- ◆ Each step has value to end users!

OLE 1.0 ('92):
Enables embedding of new data types into any application:
voice, video, etc.

OLE 2.0 ('93):
Enables true compound documents, and application programmability

Cairo ('94):
General component (object-oriented) software in an extensible, distributed environment

OLE 2.0 Goals

- ◆ **Make it easy for users to seamlessly create compound documents using multiple applications**
 - **Seamless In-place Activation**
 - **Drag and Drop objects across applications**
- ◆ **Enable cross-application programmability**
- ◆ **Encourage component software**
- ◆ **New features/functions will build off OLE 2.0 base**
 - **Cairo extends object model and infrastructure**

MS 0153816
CONFIDENTIAL

Multimedia Support For Windows

- ◆ Use OLE to enable new media types in existing applications
- ◆ Support for replaceable CODECs for both video and audio
- ◆ Win32™ now includes MCI support
- ◆ Multimedia evangelism
 - Current CD titles for Windows count at 150, 100 more within 6 months
 - 150 multimedia development tools shipping
 - 300 applications Video for Windows-enabled

MS 0153817
CONFIDENTIAL

The PC As An Appliance - “Plug And Play”

- ◆ Requires a comprehensive framework to allow software and hardware to:
 - Dynamically register appearance/disappearance of resources
 - Correctly identify resources
 - Negotiate and (re)balance requirements for resources

MS 0153818
CONFIDENTIAL

Scenarios

- ◆ Insertion of an ISA card into a desktop PC
- ◆ Docking/undocking of laptop PC
- ◆ Insertion/removal of a PCMCIA card
- ◆ Detection/usage of IR/RF-based resources
 - Walking into a room where there is an IR-based printer
 - Coming within range of an RF network

MS 0153819
CONFIDENTIAL

Requirements

- ◆ **General enough to span:**
 - **Multiple bus architectures**
 - **Multiple instruction sets**
 - **Multiple operating systems**
 - **Etc.**
- ◆ **Open**
- ◆ **Be used by the industry!**

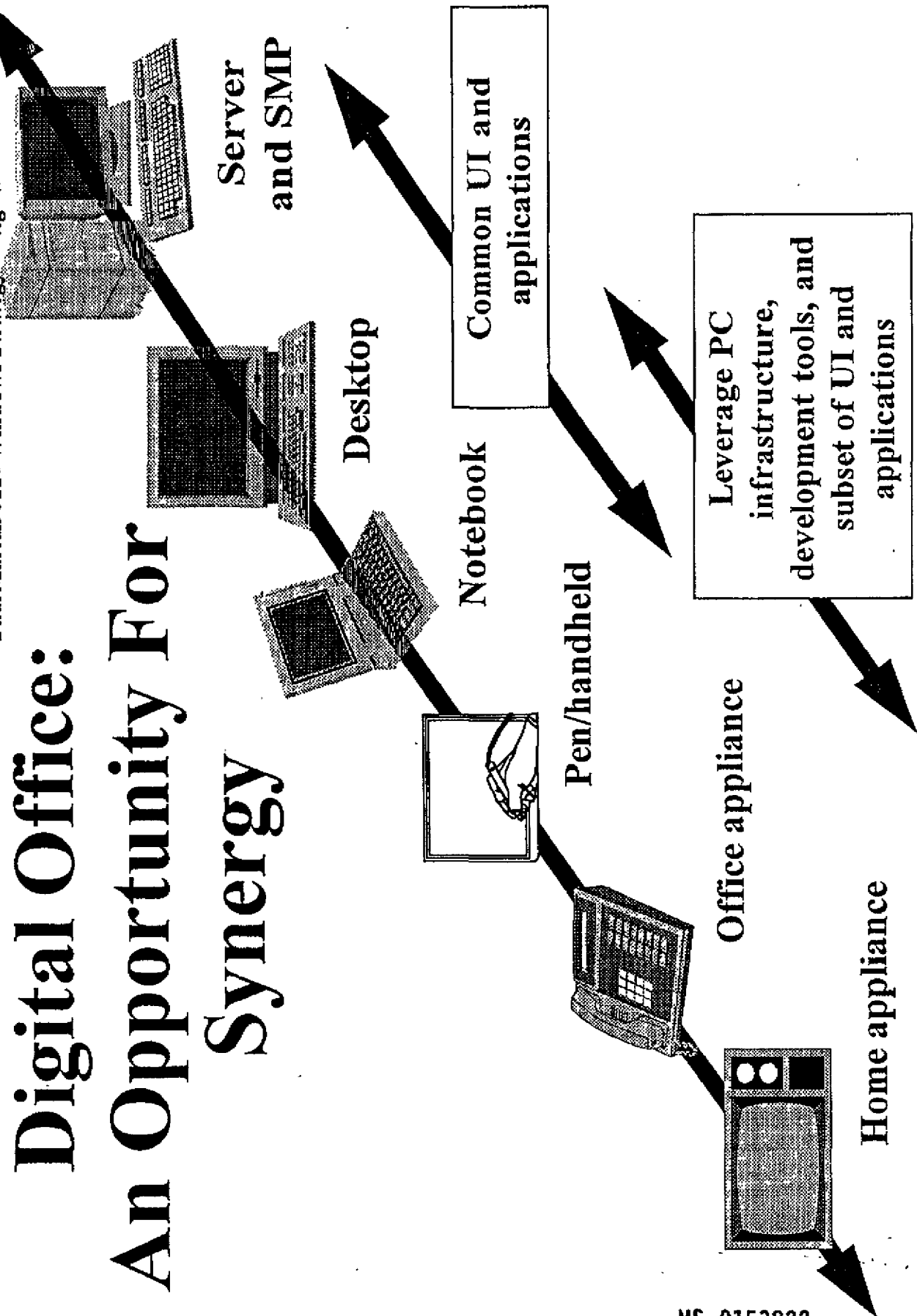
MS 0153820
CONFIDENTIAL

Plug And Play Proposal

- ◆ Follow model used by other emerging standards
 - Initial proposal formulated by small working group
 - Presented to industry once feasibility is demonstrated
 - Commitment to use by industry leaders

MS 0153821
CONFIDENTIAL

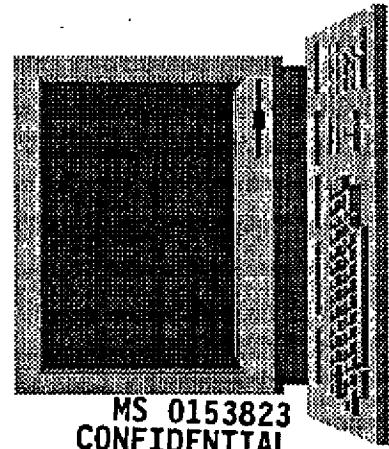
Digital Office: An Opportunity For Synergy



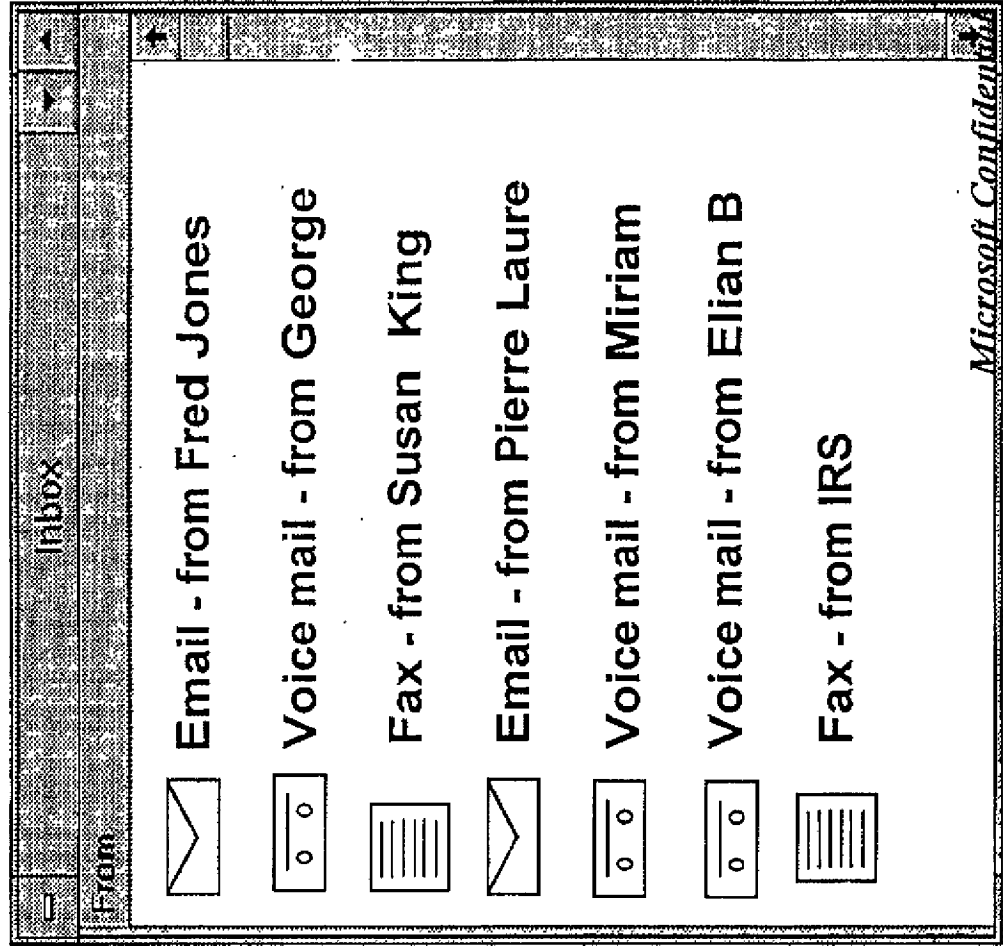
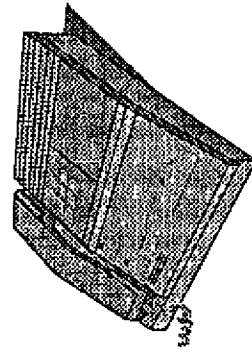
Microsoft Confidential

Digital Office Strategy

- ◆ Tie all messaging devices to PC desktop
 - Electronic mail messages
 - Fax messages
 - Voice messages
- ◆ All in one place



MS 0153823
CONFIDENTIAL



Digital Office Synergy In The Workplace - Office Devices

- ◆ Make office devices easier to use
 - Use UI capabilities of the PC by better connecting them to the desktop
- ◆ Make office devices more integrated
 - Place elements of PC OS software into the office devices

MS 0153824
CONFIDENTIAL

Digital Office Opportunities To Innovate

- ◆ New classes of devices
 - Handheld (WinPad)
 - Intelligent office equipment
 - Home
- ◆ Exploit affinity and infrastructure of the existing PC market - earliest and best opportunity

MS 0153825
CONFIDENTIAL

What Is WinPad?

- ◆ **Handheld Windows-based companion for mobile business applications**
- ◆ **At Work system software tailored for handheld use:**
 - **Windows API subset**
 - **Includes packaged PIM (Address Book, Calendar, Notetaker, etc.)**
- ◆ **Communications-capable:**
 - **Messaging**
 - **Desktop synchronization**
 - **Wired and wireless**

MS 0153826
CONFIDENTIAL

Goals For The Next Two Days

- ◆ Present Microsoft's plans for continued Windows family evolution
- ◆ Provide a forum for industry feedback on our plans
- ◆ Introduce Chicago
- ◆ Introduce Plug and Play framework with call to action
- ◆ Allow you to formulate your product plans to build on and target the Windows platform

MS 0153827
CONFIDENTIAL

PC Action Plan For '94

- ◆ **Focus on Ease of Use:**
 - Support for Plug n'Play will be critical
- ◆ **Opportunity for systems that can support new functionality (integrated, object-oriented apps, new media types):**
 - More memory
 - Faster CPU's
- ◆ **Opportunity to address new markets:**
 - Windows NT: servers, high-end workstations
 - At Work: Office devices

MS 0153828
CONFIDENTIAL