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**From:** Sandeep Sahasrabudhe  
**Sent:** Tuesday, March 26, 2002 11:51 AM  
**To:** Bobby Kishore  
**Cc:** John Manferdelli; Will Poole  
**Subject:** RE: Windows/Office Roadmap and CSBU

On the positive note, I believe that we can do a lot to improve Corona from DRM standpoint notwithstanding non-inclusion of MSDRM. This would involve Mercury Integration, physical media support, transcription gateway etc. I will follow up with MikeBeck.

On a side note, some observations from today's meeting and some from other meetings -

- 1) We have decided that MSDRM needs to be there in Office.Net for EA reasons. I can't believe that the following POR would have been suggested without the same thinking that we are going through today. I hope that you have more information than I which lets you believe that this change in POR is *really* necessary for EA.
- 2) To achieve the goal of rescuing Office.Net EAs, we are ready to jeopardize all our planning for Windows Media. In the very hotly contested media game, we are ready to lose out to real competitors. If I were any of the customers who had heard of MSDRM and how great it will be in Corona, this decision would certainly make me think that WM is not dependable.
- 3) Office Net is willing to take the risk that by rushing DRM early, we may not be able to meet the security needs. This is not a question of functionality. They have not been testing security of the DRM system, because right now, there is none implemented. Have they calculated this risk in? I hope so. Otherwise, till end of eternity, we will keep on supporting one product.
- 4) We were thinking till very recently that MSDRM can solve Longhorn software licensing needs. That might have gone by the wayside.

Thanks

Sandeep

-----Original Message-----

**From:** Bill Gates  
**Sent:** Wednesday, March 20, 2002 12:17 PM  
**To:** Executive Staff  
**Subject:** Windows/Office Roadmap

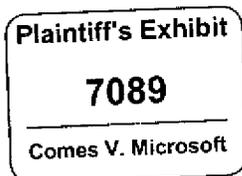
Late last year we decided to have our next major release of Windows called Longhorn prioritize advances for knowledge workers. A key element of this was the decision to have a version of Office that fully exploits and requires Longhorn.

When we announced these plans we were trying to get these releases to come together before the end of 2003. Since then the focus on security and the work on this joint design have made it clear that it will take until mid-04 to complete Longhorn. Based on this we have decided to make an intermediate release of Office in 2003 which we refer to as Office Net. So both MSN and Office have one release before their Longhorn specific releases

The resulting Roadmap is:

Aug '02: Windows XP SP1 RTM  
Nov '02: Windows.Net server RTM  
Apr '03: Office.Net RTM (including STSv2 available as web download for .Net server)

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Mid-04: Longhorn Client and Server RTM

Late-04: Office-Longhorn and MSN-Longhorn (v9) – the versions that require Longhorn and fully exploit it.

Office.Net will deliver significant new innovation for knowledge workers in existing application along several new applications: Scribbler, Xdocs and Business Intelligence. These are the first new Office applications since Outlook 97. Office net will also take full advantage of STSv2 which will be offered as a platform upgrade of the .Net server, and we will evangelize the APIs to ISVs.

The breakthrough advances in the Longhorn release remain our top priority. The Office team has dedicated resources focused on the Longhorn design and they will stay focused on these efforts. The Longhorn file system (both client and server) will include SQL and will superset STSv2. I am spending lots of time with the joint-Office/Windows teams working on the key scenarios for Longhorn. There is a lot of great progress being made despite the size of the challenge.

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