Group 1 Topic

- How can Chicago increase sales of MS Apps?
- How can Chicago increase market share of MS Apps?
- How can MS Apps increase sales and market share given expected high penetration by Chicago?

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Note: Client-Attorney Privileged Material

MS-PCA 2535283

7395 Comes V. Microsoft

Plaintiff's Exhibit

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How we think of the Problem

- •How can we motivate upgrades in a semi-stagnant user base?
- •How can we leverage the systems OEM channel? (more effectively than bundles!)
- How can Chicago and MS Apps cooperate to differentiate MS Apps on Chicago?
 - -Design for App differentiation, prioritize development »Chicago and Apps
 - -Product Packaging / Marketing / Business Approach
 »Think of Chicago as a channel for apps product and marketing
- •Before and after MS chicago App versions release

Upgrading

•Letting people know about upgrade -- and motivating ACTION!

- -Chicago billboards picture the drive into town...
 - »Check system for MS apps teasers and minidemos
- -Leverage online service instant electronic order for ms apps
- -- '93 version of apps on Chicago upgrade teaser

Cost/Difficulty of Upgrade

- -price discount
- -"you win" maybe even really!
- -locked cd-rom

Leveraging the OEM Channel

- •First-time OEM ad for OEM sales (mini-demo) on disk
 - re-labled by oem
 - oem resells app
 - locked cd-rom again
- Online registration, follow-up with promo / locked cd-rom
 - option to print the card

Design Wins

- Make MS apps look great in shell
 - What can we do before Chicago App versions are released?
 - What can we do in the Chicago release of our Applications?

Change is the key...

Pre-Chicago App Release What can we do in Chicago?

- Make our apps look different like the shell
 - -change the shell design to make this a real, not-for-free change!
- Mini-upgrade (SDM DLL) bundled with Chicago
- •Make applettes "ad's" for our apps
 - -consistent Ui
 - -consistent Visuals
- ·Visual changes for a change!
 - -icon style, colors, size, etc
 - -window adornments (e.g. scroll bars, status bar, etc)

Chicago Apps and "The Points of Light"

- Do all high visibility features that support the shell
 - -include some in "mini upgrade"
 - -continuous reinforcement of the MS Family of Products
- Do all app features that increase consistency, leverage with the shell

...and of course, continue work on MS Apps Interop

Some ideas...

- Custom view of MS install diskettes
 - -show package for ms apps
- Applette ole servers consistent with MS Apps
- "Chicago Cool" certification stickers
 - -"kinda cool", "cool", "way cool"
 - -"optimized" requirements for "way cool"
- •Plug'N'Play differentiation

Product Definition and Packaging A General Approach

Assumption: Chicago will sell big even with

only its core feature set

Fact: An Office sale is a big MS Win

•We need to trade off features towards motivating office upgrades and new sales

-in preference to overloading chicago feature set

- ·Basically, prioritize feature allocation as:
 - -Office
 - -Chicago
 - -MS Apps
- Consider OS enhancements as part of Office

The Radical Extreme: The Office Shell

Basic Approach

- Hold extensible shell for Office
 - -Differentiation feature: shell integration. WOW!
 - -Ship fully extensible shell, including OLE 3 with Office
- •Chicago shell is non-extensible
 - -"we couldn't get it done in time..."
 - -differntiates both Office and Cairo
 - -keeps chicago focused on memory goals
 - -nips this whole damn ole extensibility thing in the bud
 - -limited OLE 2 integration app interop category only
- LEVERAGE an OLE 3 release
 - -license for app ship
 - -we're first
- Cairo, next version of Chicago delivery (OLE model)

The Office Shell - Ideas...

- •Combined upgrade and install single SKU for Office with Windows
 - -Office can require chicago!
- •Programmable (IDispatch enabled) shell
- Workbook integration
- •Show internal doc structure in Office Explorer —leverage outlining
- •Macro recorder that works with ms apps
 - -bundle automation scripts that leverage office apps
 - -vbasic/vb only comes with office, no vb in chicago (?)
- •Extreme shell/common dialog integration
- ·Lazy unload / quick pre-load
- •Post-it, net capable

OLE 3

- •Continue the OLE 1, 2.0 app predistribution model
- •Shell integration focused feature set
 - -new MDI / projects / workbooks / folios
 - -new window styles, e.g. tabs
 - -extended drag and drop
 - -more automation/macro recording
 - -explorer integration

Summary

- •Apps: Do leveraged Chicago integration work
- •Chicago: Do specialized support for MS Apps at install time for immediate MS Apps benefit, deliver mini-upgrade for apps
- •Leverage Chicago as a "channel" for Apps marketing
- •Leverage Electronic Order, Demo
- •Consider the Office Shell
- •Stay extremely aggressive on OLE releases, MS Apps support