From joschimk Rue Feb 4 09:55:38 1992
To: hanky jeffl petch petern richardf ronh
Co: belee mikemap yhjeen
Subject: RE: FW: RE: Lotus
Date: Tue Feb 04 10:31:30 PDT 1992

HIGHLY CONFIDENTIAL

I believe 500k units a year are possible without endangering regular sales and getting the upgrade business. COMMENTS?

>From petch Tue Feb 4 09:00:49 1992

To: hanky joachimk petern richardf

Co: belee mikemap yhjeon

MS 5002887 CONFIDENTIAL

Plaintiff's Exhibit

7645

Comes V. Microsoft

Subject: RE: EW: RE: Lotus

Date: Tue Feb 4 08:59:39 1992

It would be nice to know the size of the opportunity. How much CEM husiness would we have gotten with a low-priced version? I can't remember a significant number of cases where the customer wanted an older, low-priced version. I am open-minded about this, but could use some data.

>From joschimk Mon Feb 3 07:42:04 1992 To: hanky petch petern richardf Co: bolee mikemap yhjeon

HIGHLY CONFIDENTIAL

MS 5002888 CONFIDENTIAL Subject: RE: FW: RE: Lotus Date: Mon Feb 03 08:17:32 FMT 1992

Date: Mon Feb 3 06:39:42 1992

No, we have not plans to continue selling an older version of

HIGHLY CONFIDENTIAL

MS 5002889 CONFIDENTIAL Excel after Excell 4.0. Do you think the there is a compelling business case for this?

>From joachink Fri Jan 31 08:57:08 1992 To: hankv petch petern richardf Cc: belie mikenep yhjeon Subject: RE: FN: RE: Lotus Date: Fri Jan 31 09:32:54 PDT 1992

I AN NOT SUPRISED. YES THEY PROB! DID OFFER \$10 for 1-2-3 2.2. They are specualting to get the mailing list and live on the upgrade revenue. Pete any ideas to do the same, may with EMI 1.0? or 2, 0 after You ship

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> MS 5002890 CONFIDENTIAL

From richardf Thu Jan 30 16:41:48 1992
To: banky petch petern
Co: joachink belee yhjeon petch mikenop
Subject: RE: FW: RE: Lotus

Date: Thu Jan 30 16:40:39 PDT 1992

You Betcha we do not know how sweet a deal Lotus cut Packard Bell here in

the states | but we do know how cheap Benny Alegum their president is from negotiating Windows license with them.

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| IN the case of FBell i think Lotus actually reduced the content of the product (delivered less) | but it was more of a marketing abbreviation I think (than actual content cuitted). | Lotus and Spinnaker both have been willing to cut very agressive deals of late, this one | does not suprise me richard | From petern Thu Jan 30 15:10:06 1992 | To: hanky poteh | Cc: richardf

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> MS 5002892 CONFIDENTIAL

Subject: FW: RE: Lotus

Date: Thu Jan 30 16:10:45 PDF 1992

have you seen this in other parts of the world?

>From belse Wed Jan 29 18:07:26 1992
To: petern
Co: lvys jeoup mapark yhjeon
Subject: FW: RE: Letus

Date: Thu Jan 30 11:10:53 PDT 1992

HIGHLY CONFIDENTIAL

MS 5002893 CONFIDENTIAL

Do you think Lotus can really do this kind of offerings? Would you ask any ABU marketing team how Lotus is doing in other places for OTM deal?

Thanks BC Lee

OFFICE Subject: RE: Lotus

HIGHLY CONFIDENTIAL

MS 5002894 CONFIDENTIAL Date: Wed Jan 29 20:05:48 PDF 1992

\$10 for 1-2-3 2.2K ?

Y.H.

From joonp Wed Jan 29 19:04:48 1992
To: ivys mhpark yhjeon
Co: belee christ.
Subject: Lotus

Date: Wod Jan 29 19:04:22 1992

MS 5002895 CONFIDENTIAL

Samsung senior manager of SM marketing insisted
Lotus offered \$10 royalty bundle deal.
And asked the possibility MS will do royalty deal of H Excel.

Thanks, Joonp

> HIGHLY CONFIDENTIAL

> > MS 5002896 CONFIDENTIAL

any idea why po week claimed os/2 atm was so much faster than arm under 3.1? sounds strange.

From: Brad Silverborg To: Nancy Laming Subject: Re: Help for MSKK Date: Monday, April 13, 1992 12:03PM

phil is on vacation this week. don't know what his plans for next week are, i prefer to keep karlst here, i am already sending some people over for next week. from what I can tell, kk needs a lot of help and will require a longer term commitment by redmond to help.

this review has been known for a long time. Why are you coming to me only now?

From: Nancy Lanning To: Brad Silverbery Subject: Re: Help for MSKK Date: Monday, April 13, 1992 9:28AM

Will philbs be able to go over for next week's project revice?

If so, should I follow-up with him directly to finalize plans?

If not, is it possible for karlst to come next week and then have philbs come later to follow-up?

Redwond's participation in next week's meeting is key since we're at a point in the PE Win31 project when all 3 dev teams must start closing dew and finalizing test plans, yet they don't really have the expertise to do this well so they really need Redmond's help. While having someone go over later will still be useful, I don't know when we'll be getting the 3 teams together again after the project review next week so I really want to take advantage of the this meeting as much as possible.

Thanks.

10 . " 🖫

DProm bradsi Sun Apr 12 18:15:22 1992 To: nancyla Subject: Help for MSKK Date: Sun Apr 12 18:14:48 1992

I prefer to send Philba. He has great experience in the area as well as experience with ${\tt K}{\tt K}.$

Phil's spent the most time with these issues and is in the best position to make a great contribution.

From: Brad Silverberg To: Sharon Hornstoin Subject: FW: Win 3.1 "box" Date: Monday, April 13, 1992 12:05PM

From: Dennis Adler To: Brad Silverberg Subject: Win 3.1 "box" Date: Monday, April 13, 1992 9:59AM

How can I get a copy of the "real product" in the box? I've seen some floating around inside DWGROUP, and would love to get the real thing.

/dennis

From: Brad Silverberg To: 'richt' Subject: product for pr Date: Monday, April 13, 1992 12:06PM

how could we have been "backordered" on product for the press? were you aware of this?? this is terrible. he have to give press

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Section 2 to the section of